

## **SCHEDULE 4**

### **CONTRACTOR’S MANAGEMENT SYSTEMS AND PLANS**

#### **1. GENERAL**

##### **1.1 Capitalized Terms**

Capitalized terms used in this Schedule that are the same as the capitalized terms used in the Agreement to Design, Build, Finance and Operate Evan-Thomas Water and Wastewater Treatment Facilities Upgrade, Kananaskis Country, Alberta (the “**DBFO Agreement**”) between Her Majesty the Queen in right of Alberta and the Contractor, as defined therein, and for clarity as defined in Schedule 18 (Technical Requirements) to the DBFO Agreement, have the definitions as set out in the DBFO Agreement or Schedule 18, as applicable, unless expressed otherwise.

##### **1.2 DBFO Agreement Reference**

This Schedule is referenced in sections 1.1 and 1.3 of the DBFO Agreement.

##### **1.3 Section References**

Unless otherwise provided, references to section numbers are references to sections in this Schedule.

#### **2. MANAGEMENT SYSTEMS AND PLANS**

##### **2.1 Quality Management System**

The Quality Management System as described in Schedule 18 (Technical Requirements) is specified in Appendix 1, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

##### **2.2 Environmental Management System**

The Environmental Management System as described in Schedule 18 (Technical Requirements) is specified in Appendix 2, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.3 Safety Management Plan**

The Safety Management Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 3, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.4 Collaboration Plan**

The Collaboration Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 4, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.5 Permitting Plan**

The Permitting Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 5, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.6 Design Plan**

The Design Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 6, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.7 Construction Management Plan**

The Construction Management Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 7, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.8 Construction Occupational Health and Safety Plan**

The Construction Occupational Health and Safety Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 8, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

**2.9 Commissioning and Startup Plan**

The Commissioning and Startup Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 9, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

**2.10 Transition Plan for Existing Facilities O&M**

The Transition Plan for Existing Facilities O&M as described in Schedule 18 (Technical Requirements) is specified in Appendix 10, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

**2.11 Public Communication Plan**

The Public Communication Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 11, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

**2.12 Interface Protocol**

The Interface Protocol as described in Schedule 18 (Technical Requirements) is specified in Appendix 12, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

**2.13 Demolition and Decommissioning Plan**

The Demolition and Decommissioning Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 13, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

**2.14 Operation and Maintenance Plan**

## **SCHEDULE 4 – DBFO AGREEMENT EXECUTION VERSION**

The Operation and Maintenance Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 14, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.15 Emergency Response Plan**

The Emergency Response Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 15, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.16 Odour Management Plan**

The Odour Management Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 16, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.17 Residuals Management Plan**

The Residuals Management Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 17, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.18 Water and Wastewater Sampling and Analysis Plan**

The Water and Wastewater Sampling and Analysis Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 18, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

### **2.19 Asset Management Plan**

The Asset Management Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 19, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 1**

**(Quality Management System)  
[FROM SR 2B – SR 2.3 AS CLARIFIED AND RESTATED]**

**[Appendix 1 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 2**

**(Environmental Management System)  
[FROM SR 2B – SR 2.4 AS CLARIFIED AND RESTATED]**

**[Appendix 2 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 3**

**(Safety Management Plan)**

**[FROM SR 2B – SR 2.5 AS CLARIFIED AND RESTATED]**

**[Appendix 3 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 4**

**(Collaboration Plan)**

**[FROM SR 2B – SR 2.6 AS CLARIFIED AND RESTATED]**

**[Appendix 4 redacted]**



**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 5**

**(Permitting Plan)**

**[FROM SR 2B – SR 2.7 AS CLARIFIED AND RESTATED]**

**[Appendix 5 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 6**

**(Design Plan)**

**[FROM SR 2B – SR 2.8 AS CLARIFIED AND RESTATED]**

**[Appendix 6 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 7**

**(Construction Management Plan)  
[FROM SR 2B – SR2.9 AS CLARIFIED AND RESTATED]**

**[Appendix 7 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 8**

**(Construction Occupational Health and Safety Plan)  
[FROM SR 2B – SR 2.10 AS CLARIFIED AND RESTATED]**

**[Appendix 8 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 9**

**(Commissioning and Startup Plan)  
[FROM SR 2B – SR 2.11 AS CLARIFIED AND RESTATED]**

**[Appendix 9 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 10**

**(Transition Plan for Existing Facilities O&M)  
[FROM SR 2B – SR 2.12 AS CLARIFIED AND RESTATED]**

**[Appendix 10 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 11**

**(Public Communication Plan)**

**[FROM SR 2B – SR 2.13 AS CLARIFIED AND RESTATED]**

**[Appendix 11 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 12**

**(Interface Protocol)**

**[FROM SR 2B – 2.14 AS CLARIFIED AND RESTATED]**

**[Appendix 12 redacted]**



**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 13  
(Demolition and Decommissioning Plan)  
[FROM SR 2B – SR 2.15 AS CLARIFIED AND RESTATED]**

**[Appendix 13 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 14**

**(Operation and Maintenance Plan)  
[FROM SR 2B – SR 2.16 AS CLARIFIED AND RESTATED]**

**[Appendix 14 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 15**

**(Emergency Response Plan)**

**[FROM SR 2B – SR 2.17 AS CLARIFIED AND RESTATED]**

**[Appendix 15 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 16**

**(Odour Management Plan)**

**[FROM SR 2B – SR 2.18 AS CLARIFIED AND RESTATED]**

**[Appendix 16 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 17**

**(Residuals Management Plan)**

**[FROM SR 2B – SR 2.19 AS CLARIFIED AND RESTATED]**

**[Appendix 17 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 18**

**(Water and Wastewater Sampling and Analysis Plan)  
[FROM SR 2B – SR 2.20 AS CLARIFIED AND RESTATED]**

**[Appendix 18 redacted]**

**SCHEDULE 4 – DBFO AGREEMENT  
EXECUTION VERSION**

**APPENDIX 19**

**(Asset Management Plan)**

**[FROM SR 2B – SR 2.21 AS CLARIFIED AND RESTATED]**

**[Appendix 19 redacted]**